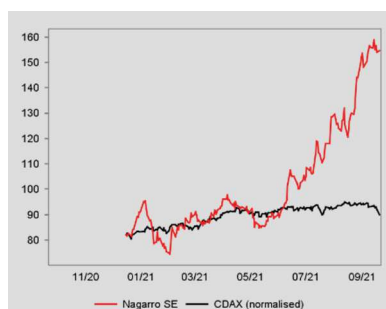


Hold (Buy) EUR 165.00 (EUR 135.00) Price EUR 154.50 Upside 6.8 %	Value Indicators: EUR DCF: 166.00	Warburg ESG Risk Score: 3.0 ESG Score (MSCI based): 3.0 Balance Sheet Score: 4.0 Market Liquidity Score: 2.0	Description: Custom software and digital engineering
	Market Snapshot: EUR m Market cap: 1,758.6 No. of shares (m): 11.4 EV: 2,192.1 Freefloat MC: 1,111.4 Ø Trad. Vol. (30d): 4.31 m	Shareholders: Freefloat 63.2 % Carl G. Duerschmidt 25.0 % Detlef Dinsel 11.8 %	Key Figures (WRe): 2021e Beta: 1.1 Price / Book: 30.0 x Equity Ratio: 15 % Net Fin. Debt / EBITDA: 1.0 x Net Debt / EBITDA: 1.1 x

High demand combined with skills shortages

- Nagarro has published a guidance update.
- Management announced on Monday (20.09.21) that it is now expecting revenues of EUR 515m (previously EUR 495m). The increase in the revenue guidance implies growth north of 25% in the second half of the year which continues to be driven by strong demand for Nagarro's digital software engineering services.
- The 2021 gross margin is now expected to be 28% (previously 29%) reflecting continued wage inflation. Pricing improvements are expected to materialize but with a time lag. Consequently, we anticipate a margin improvement next year.
- This year, the adjusted EBITDA margin is now expected to be 14% (was 15%).
- Management has confirmed its medium-term target of 20% annual organic growth and 15% for the adjusted EBITDA margin.
- As approx. 90% of sales are generated with existing clients, the prioritisation of growth over margins looks value-accretive.
- While the revenue growth acceleration should support the share-price development, the current valuation level is already close to the fair value indication derived from our DCF model. The model update considers the guidance and also reflects higher medium-term and long-term growth assumptions leading to the new PT of EUR 165. The higher PT is also reflected in a higher minorities value. These minorities are expected to be rolled over to the level of Nagarro SE in 2021 leading to an increase in the number of shares by 2.2m without any dilutive effects on EPS attributable to shareholders.
- Long-term prospects and structural trends remain intact. However, upside appears to be limited. Consequently, the rating is lowered from Buy to Hold.

Changes in Estimates:				Comment on Changes:			
FY End: 31.12. in EUR m	2021e (old)	+ / -	2022e (old)	+ / -	2023e (old)	+ / -	
Sales	504.9	2.0 %	590.8	2.9 %	708.9	2.9 %	<ul style="list-style-type: none"> Higher revenue estimates reflect continuation of high demand for Nagarro's expertise. We expect wage inflation to restrain profitability in 2021 and 2022 but to gradually normalize thereafter.
EBITDA adj.	77.1	-5.7 %	95.2	-3.8 %	118.9	2.6 %	
EBITDA	68.1	-6.4 %	89.2	-4.1 %	112.9	2.8 %	
EBIT	43.6	-11.0 %	61.3	-7.0 %	80.0	2.9 %	
EPS	1.84	-13.0 %	2.73	-8.1 %	3.66	3.3 %	

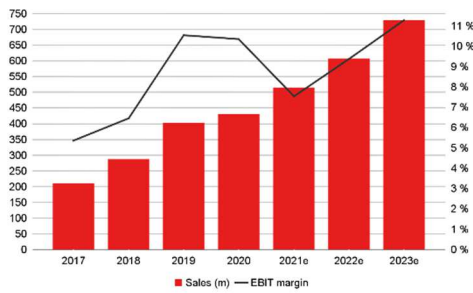


Rel. Performance vs CDAX:	
1 month:	22.8 %
6 months:	68.6 %
Year to date:	61.7 %
Trailing 12 months:	n/a

Company events:
12.11.21 Q3

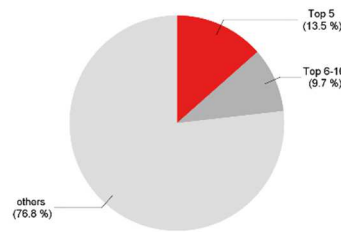
FY End: 31.12. in EUR m	CAGR (20-23e)	2017	2018	2019	2020	2021e	2022e	2023e
Sales	19.2 %	210.6	287.3	402.4	430.4	515.0	607.7	729.2
Change Sales yoy gross margin (company reporting)		n.a.	36.5 %	40.1 %	6.9 %	19.7 %	18.0 %	20.0 %
EBITDA adj.		25.5	34.3	55.0	76.2	72.7	91.5	122.0
Margin		12.1 %	12.0 %	13.7 %	17.7 %	14.1 %	15.1 %	16.7 %
EBITDA	20.6 %	21.4	32.3	61.6	66.2	63.7	85.5	116.0
Margin		10.1 %	11.2 %	15.3 %	15.4 %	12.4 %	14.1 %	15.9 %
EBIT	22.7 %	11.3	18.6	42.4	44.5	38.8	57.0	82.3
Margin		5.4 %	6.5 %	10.5 %	10.3 %	7.5 %	9.4 %	11.3 %
Net income before minorities		3.7	8.2	30.4	24.4	21.7	34.1	51.3
Net income	32.6 %	3.1	6.9	25.5	18.4	18.2	28.6	43.0
EPS	32.6 %	n.a.	n.a.	n.a.	1.62	1.60	2.51	3.78
FCFPS		n.a.	n.a.	n.a.	4.24	1.16	1.81	3.16
FCF / Market cap		n.a.	n.a.	n.a.	5.0 %	0.8 %	1.2 %	2.0 %
EV / Sales		n.a.	n.a.	n.a.	2.4 x	4.3 x	3.6 x	2.9 x
EV / EBIT adj.		n.a.	n.a.	n.a.	21.9 x	52.5 x	36.2 x	25.1 x
EV / EBIT		n.a.	n.a.	n.a.	23.6 x	56.5 x	38.1 x	26.0 x
P / E		n.a.	n.a.	n.a.	52.6 x	96.6 x	61.6 x	40.9 x
Net Debt		46.9	67.4	86.0	80.8	71.0	50.8	15.9
ROCE (NOPAT)		12.4 %	8.9 %	23.0 %	21.0 %	20.3 %	27.2 %	34.9 %
Guidance:		2021: revenue: EUR 515m; adj. EBITDA margin: approx. 14%						

Sales development
in EUR m



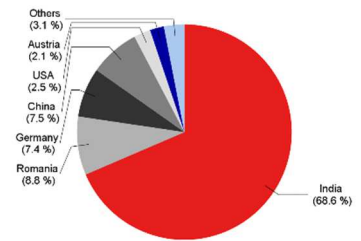
Source: Warburg Research

Customer split
2020



Source: Company

IT engineers by region
2020



Source: Warburg Research

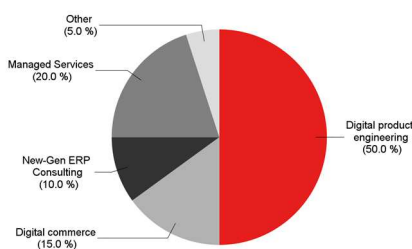
Company Background

- Nagarro provides technology and custom software development services for digital transformation,...
- ...with a focus on disruptive technologies such as artificial intelligence, big data, and internet of things.
- Complementary business fields such as managed services, e-commerce solutions or ERP consulting complete the offering.
- While the majority of revenue is generated in higher price countries, Nagarro is able to serve this demand with access to experts in regions associated with lower costs.

Competitive Quality

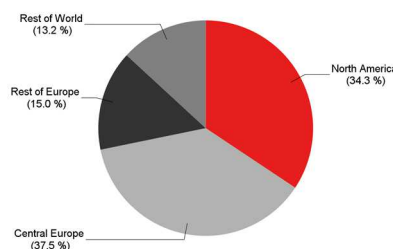
- Nagarro is a trusted and valued digitalisation partner developing tailor-made software to achieve competitive differentiation for its clients.
- Technological focus and expertise position the company as an IT engineering expert rather than a consulting or services company.
- Proprietary software Ginger supports collaboration, a decentralised organisational structure which provides access to IT talent and enables Nagarro to serve both, small and large companies around the globe.
- Organizational design and processes allow Nagarro to cross-fertilize knowledge across the global organisation and adapt quickly to new technologies and client needs with lean and agile teams and short time-to-market.
- Access to scarce IT specialists: Nagarro's approx. 8,000 IT experts e.g. in India, China or Romania have a strong footprint in future-oriented technologies such as cloud, AI, IoT, deep learning or big data.

Revenue by service line
estimates / approx.



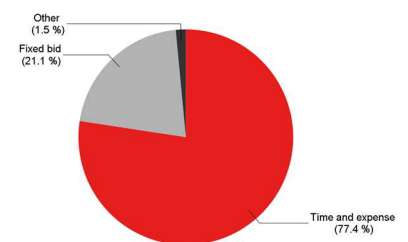
Source: Estimate Warburg Research

Sales by segments
2020; in %



Source: Warburg Research

Revenue by contract type
2020



Source: Warburg Research

DCF model

Figures in EUR m	Detailed forecast period			Transitional period										Term. Value
	2021e	2022e	2023e	2024e	2025e	2026e	2027e	2028e	2029e	2030e	2031e	2032e	2033e	
Sales	515.0	607.7	729.2	864.1	1,014.4	1,180.2	1,361.6	1,558.3	1,769.8	1,995.7	2,235.1	2,487.2	2,536.9	
Sales change	19.7 %	18.0 %	20.0 %	18.5 %	17.4 %	16.3 %	15.4 %	14.4 %	13.6 %	12.8 %	12.0 %	11.3 %	2.0 %	2.0 %
EBIT	38.8	57.0	82.3	95.9	112.6	131.0	151.1	173.0	196.5	221.5	248.1	276.1	281.6	
EBIT-margin	7.5 %	9.4 %	11.3 %	11.1 %	11.1 %	11.1 %	11.1 %	11.1 %	11.1 %	11.1 %	11.1 %	11.1 %	11.1 %	
Tax rate (EBT)	32.0 %	32.0 %	32.0 %	32.0 %	32.0 %	32.0 %	32.0 %	32.0 %	32.0 %	32.0 %	32.0 %	32.0 %	32.0 %	
NOPAT	26.4	38.7	55.9	65.2	76.6	89.1	102.8	117.6	133.6	150.6	168.7	187.7	191.5	
Depreciation	25.0	28.6	33.7	9.5	10.1	11.8	13.6	15.6	17.7	20.0	22.4	24.9	27.9	
in % of Sales	4.8 %	4.7 %	4.6 %	1.1 %	1.0 %	1.0 %	1.0 %	1.0 %	1.0 %	1.0 %	1.0 %	1.0 %	1.1 %	
Changes in provisions	0.5	0.5	1.0	1.5	1.6	1.8	2.0	2.2	2.3	2.5	2.6	2.8	0.5	
Change in Liquidity from														
- Working Capital	9.8	11.2	16.7	15.1	16.5	18.2	19.9	21.6	23.3	24.8	26.3	27.7	5.5	
- Capex	4.1	5.6	6.6	9.5	11.2	13.0	15.0	17.1	19.5	22.0	24.6	27.4	27.9	
Capex in % of Sales	0.8 %	0.9 %	0.9 %	1.1 %	1.1 %	1.1 %	1.1 %	1.1 %	1.1 %	1.1 %	1.1 %	1.1 %	1.1 %	
Other	21.1	24.9	29.9	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	
Free Cash Flow (WACC Model)	16.8	26.2	37.5	51.6	60.7	71.5	83.5	96.6	110.9	126.3	142.8	160.3	186.6	190
PV of FCF	16.8	24.4	32.7	42.0	46.1	50.8	55.3	59.8	64.1	68.2	72.0	75.5	82.1	1,646
share of PVs	3.17 %			26.37 %										70.47 %

Model parameter

Derivation of WACC:		Derivation of Beta:	
Debt ratio	9.00 %	Financial Strength	1.10
Cost of debt (after tax)	2.4 %	Liquidity (share)	1.10
Market return	7.00 %	Cyclicality	1.10
Risk free rate	1.50 %	Transparency	1.10
		Others	1.10
WACC	7.08 %	Beta	1.10

Valuation (m)

Present values 2033e	690		
Terminal Value	1,646		
Financial liabilities	183		
Pension liabilities	6		
Hybrid capital	0		
Minority interest	362		
Market val. of investments	0		
Liquidity	108	No. of shares (m)	11.4
Equity Value	1,893	Value per share (EUR)	166.27

Sensitivity Value per Share (EUR)

Beta	WACC	Terminal Growth							Beta	WACC	Delta EBIT-margin						
		1.25 %	1.50 %	1.75 %	2.00 %	2.25 %	2.50 %	2.75 %			-1.5 pp	-1.0 pp	-0.5 pp	+0.0 pp	+0.5 pp	+1.0 pp	+1.5 pp
1.30	8.1 %	113.92	117.57	121.52	125.78	130.41	135.46	140.98	1.30	8.1 %	101.19	109.39	117.58	125.78	133.98	142.18	150.37
1.20	7.6 %	129.40	133.91	138.80	144.14	149.97	156.38	163.45	1.20	7.6 %	116.96	126.02	135.08	144.14	153.20	162.25	171.31
1.15	7.3 %	138.14	143.18	148.66	154.66	161.25	168.53	176.59	1.15	7.3 %	126.01	135.56	145.11	154.66	164.22	173.77	183.32
1.10	7.1 %	147.68	153.33	159.50	166.27	173.75	182.04	191.29	1.10	7.1 %	135.98	146.08	156.18	166.27	176.37	186.46	196.56
1.05	6.8 %	158.12	164.47	171.44	179.13	187.66	197.17	207.85	1.05	6.8 %	147.04	157.73	168.43	179.13	189.82	200.52	211.22
1.00	6.6 %	169.59	176.75	184.66	193.44	203.22	214.20	226.61	1.00	6.6 %	159.34	170.70	182.07	193.44	204.80	216.17	227.53
0.90	6.1 %	196.23	205.51	215.86	227.48	240.62	255.58	272.79	0.90	6.1 %	188.62	201.57	214.53	227.48	240.44	253.39	266.35

- Slight EBIT margin expansion anticipated
- Other: IFRS 16 impact in the detailed forecast. Depreciation and capex at same levels thereafter.

Valuation	2017	2018	2019	2020	2021e	2022e	2023e
Price / Book	n.a.	n.a.	n.a.	22.2 x	30.0 x	17.9 x	11.8 x
Book value per share ex intangibles	n.a.	n.a.	n.a.	-5.54	-4.26	-0.84	3.55
EV / Sales	n.a.	n.a.	n.a.	2.4 x	4.3 x	3.6 x	2.9 x
EV / EBITDA	n.a.	n.a.	n.a.	15.9 x	34.4 x	25.4 x	18.4 x
EV / EBIT	n.a.	n.a.	n.a.	23.6 x	56.5 x	38.1 x	26.0 x
EV / EBIT adj.*	n.a.	n.a.	n.a.	21.9 x	52.5 x	36.2 x	25.1 x
P / FCF	n.a.	n.a.	n.a.	20.1 x	133.0 x	85.2 x	48.9 x
P / E	n.a.	n.a.	n.a.	52.6 x	96.6 x	61.6 x	40.9 x
P / E adj.*	n.a.	n.a.	n.a.	52.6 x	96.6 x	61.6 x	40.9 x
Dividend Yield	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.
FCF Potential Yield (on market EV)	n.a.	n.a.	n.a.	3.0 %	1.3 %	1.8 %	2.6 %

*Adjustments made for: -

Company Specific Items	2017	2018	2019	2020	2021e	2022e	2023e
gross profit (company reporting)	64.2	89.9	129.1	140.2	146.2	182.9	223.6
gross margin (company reporting)	30.5 %	31.3 %	32.1 %	32.6 %	28.4 %	30.1 %	30.7 %

Consolidated profit & loss

In EUR m	2017	2018	2019	2020	2021e	2022e	2023e
Sales	210.6	287.3	402.4	430.4	515.0	607.7	729.2
Change Sales yoy	n.a.	36.5 %	40.1 %	6.9 %	19.7 %	18.0 %	20.0 %
Increase / decrease in inventory	-1.3	0.0	0.0	0.0	0.0	0.0	0.0
Own work capitalised	0.0	0.5	0.9	0.3	1.0	1.5	1.9
Material expenses	31.6	39.9	49.1	49.2	59.2	66.8	82.4
Personnel expenses	128.0	179.8	254.7	271.7	339.9	395.0	459.4
Other operating income	6.3	2.4	12.7	11.6	6.0	7.0	8.0
Other operating expenses	34.6	37.4	49.8	53.3	56.1	63.8	75.8
Unfrequent items	0.0	0.0	0.0	0.0	0.0	0.0	0.0
EBITDA	21.4	32.3	61.6	66.2	63.7	85.5	116.0
<i>Margin</i>	<i>10.1 %</i>	<i>11.2 %</i>	<i>15.3 %</i>	<i>15.4 %</i>	<i>12.4 %</i>	<i>14.1 %</i>	<i>15.9 %</i>
Depreciation of fixed assets	7.3	10.4	15.7	16.9	21.3	25.1	30.1
EBITA	14.1	21.9	45.9	49.3	42.5	60.5	85.9
Amortisation of intangible assets	2.8	3.3	3.5	4.7	3.7	3.5	3.6
Goodwill amortisation	0.0	0.0	0.0	0.0	0.0	0.0	0.0
EBIT	11.3	18.6	42.4	44.5	38.8	57.0	82.3
<i>Margin</i>	<i>5.4 %</i>	<i>6.5 %</i>	<i>10.5 %</i>	<i>10.3 %</i>	<i>7.5 %</i>	<i>9.4 %</i>	<i>11.3 %</i>
EBIT adj.	12.7	20.8	45.4	48.0	41.8	60.0	85.3
Interest income	0.9	0.5	0.2	0.5	0.2	0.2	0.2
Interest expenses	3.9	4.6	5.5	7.3	7.0	7.0	7.0
Other financial income (loss)	0.0	0.0	0.0	0.0	0.0	0.0	0.0
EBT	8.2	14.4	37.2	37.7	32.0	50.2	75.5
<i>Margin</i>	<i>3.9 %</i>	<i>5.0 %</i>	<i>9.2 %</i>	<i>8.8 %</i>	<i>6.2 %</i>	<i>8.3 %</i>	<i>10.3 %</i>
Total taxes	4.6	6.2	6.8	13.4	10.2	16.1	24.2
Net income from continuing operations	3.7	8.2	30.4	24.4	21.7	34.1	51.3
Income from discontinued operations (net of tax)	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Net income before minorities	3.7	8.2	30.4	24.4	21.7	34.1	51.3
Minority interest	0.6	1.3	4.9	5.9	3.5	5.5	8.3
Net income	3.1	6.9	25.5	18.4	18.2	28.6	43.0
<i>Margin</i>	<i>1.5 %</i>	<i>2.4 %</i>	<i>6.3 %</i>	<i>4.3 %</i>	<i>3.5 %</i>	<i>4.7 %</i>	<i>5.9 %</i>
Number of shares, average	n.a.	n.a.	n.a.	11.4	11.4	11.4	11.4
EPS	n.a.	n.a.	n.a.	1.62	1.60	2.51	3.78
EPS adj.	n.a.	n.a.	n.a.	1.62	1.60	2.51	3.78

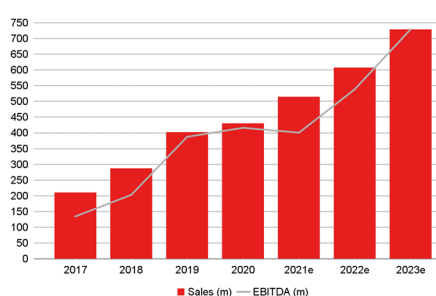
*Adjustments made for:

Guidance: 2021: revenue: EUR 515m; adj. EBITDA margin: approx. 14%

Financial Ratios

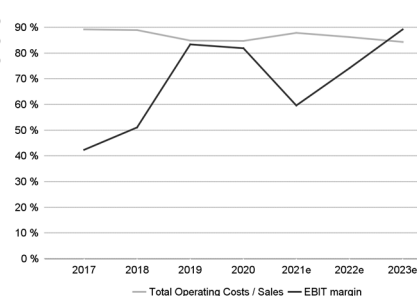
	2017	2018	2019	2020	2021e	2022e	2023e
Total Operating Costs / Sales	89.2 %	88.9 %	84.9 %	84.7 %	87.8 %	86.2 %	84.4 %
Operating Leverage	n.a.	1.8 x	3.2 x	0.7 x	-0.7 x	2.6 x	2.2 x
EBITDA / Interest expenses	5.4 x	7.0 x	11.2 x	9.1 x	9.1 x	12.2 x	16.6 x
Tax rate (EBT)	55.7 %	43.3 %	18.2 %	35.5 %	32.0 %	32.0 %	32.0 %
Dividend Payout Ratio	n.a.	n.a.	n.a.	0.0 %	0.0 %	0.0 %	0.0 %
Sales per Employee	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.

Sales, EBITDA
in EUR m



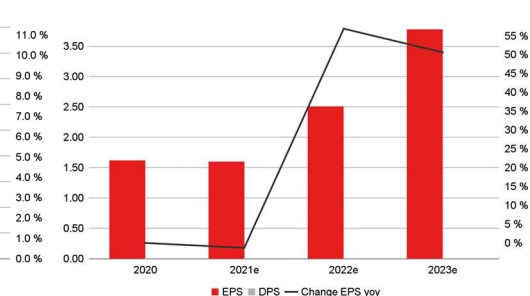
Source: Warburg Research

Operating Performance
in %



Source: Warburg Research

Performance per Share



Source: Warburg Research

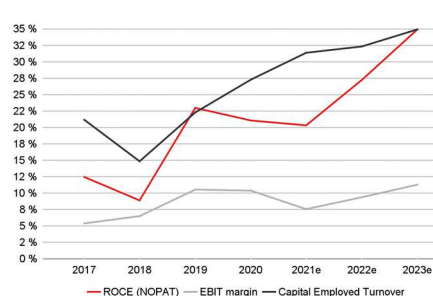
Consolidated balance sheet

In EUR m	2017	2018	2019	2020	2021e	2022e	2023e
Assets							
Goodwill and other intangible assets	45.5	107.7	111.4	106.9	107.1	107.6	108.2
thereof other intangible assets	5.8	10.2	9.0	11.0	11.2	11.7	12.4
thereof Goodwill	39.0	97.5	102.4	95.9	95.9	95.9	95.9
Property, plant and equipment	4.2	6.7	7.2	6.4	9.3	13.4	18.3
Financial assets	3.6	3.4	2.7	3.0	3.0	3.0	3.0
Other long-term assets	28.0	47.3	54.9	51.7	57.0	73.9	89.5
Fixed assets	81.3	165.0	176.2	168.0	176.4	197.8	219.0
Inventories	0.3	0.1	0.0	0.1	0.1	0.2	0.3
Accounts receivable	50.3	75.0	80.3	73.9	91.7	109.9	135.9
Liquid assets	16.6	27.9	43.8	107.7	103.7	124.3	160.3
Other short-term assets	17.7	29.1	41.7	37.1	41.0	47.5	52.0
Current assets	84.8	132.1	165.8	218.8	236.5	281.9	348.5
Total Assets	166.1	297.1	342.0	386.8	412.9	479.8	567.5
Liabilities and shareholders' equity							
Shareholders' equity	28.0	74.5	50.2	43.8	58.5	98.0	148.6
Minority interest	5.4	14.4	9.7	2.7	3.0	3.0	4.0
Total equity	33.5	88.9	59.9	46.5	61.5	101.0	152.6
Provisions	12.6	20.9	25.5	33.2	34.5	37.0	40.0
thereof provisions for pensions and similar obligations	2.5	3.2	4.4	6.0	6.5	7.0	8.0
Financial liabilities (total)	60.9	92.1	125.3	182.6	168.2	168.2	168.2
Short-term financial liabilities	3.5	5.7	5.3	14.4	0.0	0.0	0.0
Accounts payable	14.3	17.4	16.1	22.2	26.8	31.6	38.0
Other liabilities	45.0	77.8	115.1	102.4	121.9	142.1	168.7
Liabilities	132.7	208.2	282.0	340.3	351.3	378.8	414.8
Total liabilities and shareholders' equity	166.1	297.1	342.0	386.8	412.9	479.8	567.5

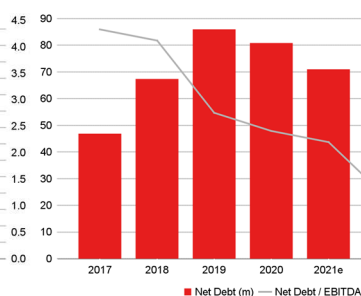
Financial Ratios

	2017	2018	2019	2020	2021e	2022e	2023e
Efficiency of Capital Employment							
Operating Assets Turnover	5.2 x	4.8 x	6.3 x	8.8 x	8.4 x	7.9 x	7.4 x
Capital Employed Turnover	2.6 x	1.8 x	2.8 x	3.4 x	3.9 x	4.0 x	4.3 x
ROA	3.8 %	4.2 %	14.5 %	11.0 %	10.3 %	14.4 %	19.6 %
Return on Capital							
ROCE (NOPAT)	12.4 %	8.9 %	23.0 %	21.0 %	20.3 %	27.2 %	34.9 %
ROE	21.8 %	13.4 %	40.8 %	39.2 %	35.6 %	36.5 %	34.9 %
Adj. ROE	21.8 %	13.4 %	40.8 %	39.2 %	35.6 %	36.5 %	34.9 %
Balance sheet quality							
Net Debt	46.9	67.4	86.0	80.8	71.0	50.8	15.9
Net Financial Debt	44.3	64.2	81.6	74.8	64.5	43.8	7.9
Net Gearing	140.1 %	75.8 %	143.4 %	173.7 %	115.4 %	50.3 %	10.4 %
Net Fin. Debt / EBITDA	207.6 %	198.8 %	132.4 %	113.1 %	101.2 %	51.2 %	6.8 %
Book Value / Share	n.a.	n.a.	n.a.	3.8	5.1	8.6	13.1
Book value per share ex intangibles	n.a.	n.a.	n.a.	-5.5	-4.3	-0.8	3.5

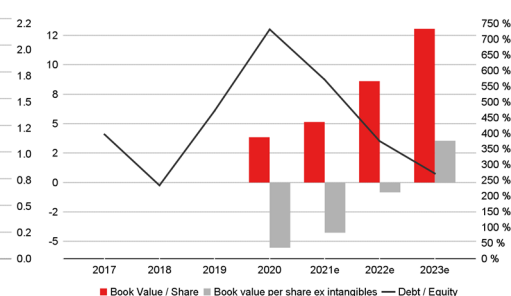
ROCE Development



Net debt in EUR m



Book Value per Share in EUR



Source: Warburg Research

Source: Warburg Research

Source: Warburg Research

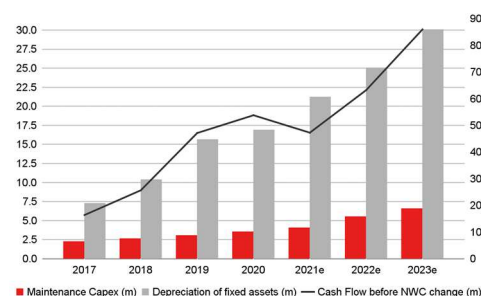
Consolidated cash flow statement

In EUR m	2017	2018	2019	2020	2021e	2022e	2023e
Net income	3.7	8.2	30.4	24.4	21.7	34.1	51.3
Depreciation of fixed assets	7.3	10.4	15.7	16.9	21.3	25.1	30.1
Amortisation of goodwill	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Amortisation of intangible assets	2.8	3.3	3.5	4.7	3.7	3.5	3.6
Increase/decrease in long-term provisions	0.3	0.6	0.4	1.2	0.5	0.5	1.0
Other non-cash income and expenses	2.3	3.1	-2.9	6.6	0.0	0.0	0.0
Cash Flow before NWC change	16.4	25.6	47.1	53.8	47.2	63.2	86.0
Increase / decrease in inventory	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Increase / decrease in accounts receivable	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Increase / decrease in accounts payable	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Increase / decrease in other working capital positions	-10.8	-17.0	-6.3	15.6	-8.8	-12.1	-13.6
Increase / decrease in working capital (total)	-10.8	-17.0	-6.3	15.6	-8.8	-12.1	-13.6
Net cash provided by operating activities [1]	5.5	8.6	40.9	69.4	38.4	51.1	72.5
Investments in intangible assets	0.0	0.0	-1.3	-1.0	-1.0	-1.3	-1.5
Investments in property, plant and equipment	-2.3	-2.7	-1.8	-2.6	-3.1	-4.3	-5.1
Payments for acquisitions	-4.1	5.0	-2.9	-7.8	-2.9	0.0	0.0
Financial investments	-0.3	0.4	-2.5	1.2	0.0	0.0	0.0
Income from asset disposals	0.0	0.0	0.4	0.1	0.0	0.0	0.0
Net cash provided by investing activities [2]	-6.7	2.7	-8.0	-10.1	-6.9	-5.6	-6.6
Change in financial liabilities	9.0	4.3	-3.3	23.9	-14.4	0.0	0.0
Dividends paid	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Purchase of own shares	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Capital measures	0.0	0.0	0.0	0.1	0.0	0.0	0.0
Other	-6.5	-8.1	-13.8	-17.5	-21.1	-24.9	-29.9
Net cash provided by financing activities [3]	2.5	-3.9	-17.1	6.5	-35.5	-24.9	-29.9
Change in liquid funds [1]+[2]+[3]	1.3	7.5	15.7	65.8	-4.1	20.6	36.0
Effects of exchange-rate changes on cash	-0.7	0.4	0.4	-1.4	0.0	0.0	0.0
Cash and cash equivalent at end of period	0.7	24.4	44.0	108.1	103.7	124.3	160.3

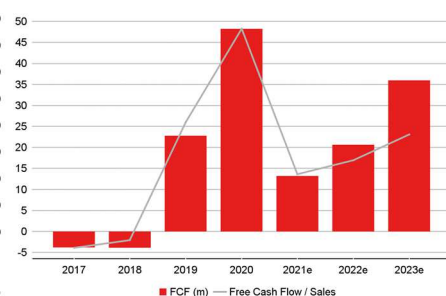
Financial Ratios

	2017	2018	2019	2020	2021e	2022e	2023e
Cash Flow							
FCF	-3.8	-3.9	22.8	48.2	13.2	20.6	36.0
Free Cash Flow / Sales	-1.8 %	-1.3 %	5.7 %	11.2 %	2.6 %	3.4 %	4.9 %
Free Cash Flow Potential	14.5	13.6	36.8	31.6	28.3	39.0	55.3
Free Cash Flow / Net Profit	-124.2 %	-56.5 %	89.4 %	261.5 %	72.5 %	72.2 %	83.6 %
Interest Received / Avg. Cash	10.8 %	2.1 %	0.6 %	0.7 %	0.2 %	0.2 %	0.1 %
Interest Paid / Avg. Debt	12.9 %	6.0 %	5.0 %	4.7 %	4.0 %	4.2 %	4.2 %
Management of Funds							
Investment ratio	1.1 %	0.9 %	0.8 %	0.8 %	0.8 %	0.9 %	0.9 %
Maint. Capex / Sales	1.1 %	0.9 %	0.8 %	0.8 %	0.8 %	0.9 %	0.9 %
Capex / Dep	22.7 %	19.4 %	16.1 %	16.5 %	16.4 %	19.4 %	19.6 %
Avg. Working Capital / Sales	8.6 %	15.5 %	13.6 %	11.5 %	9.2 %	9.5 %	9.8 %
Trade Debtors / Trade Creditors	352.3 %	431.9 %	500.3 %	332.8 %	342.2 %	347.8 %	357.6 %
Inventory Turnover	119.2 x	398.7 x	5452.4 x	387.1 x	592.3 x	334.2 x	274.7 x
Receivables collection period (days)	87	95	73	63	65	66	68
Payables payment period (days)	165	159	119	165	165	173	168
Cash conversion cycle (Days)	-75	-106	-103	-172	-179	-188	-180

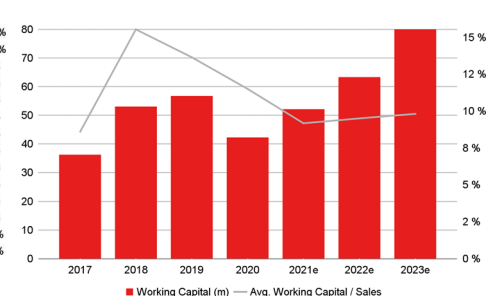
CAPEX and Cash Flow
in EUR m



Free Cash Flow Generation



Working Capital



Source: Warburg Research

Source: Warburg Research

Source: Warburg Research

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Company	Disclosure	Link to the historical price targets and rating changes (last 12 months)
Nagarro	5	http://www.mmwarburg.com/disclaimer/disclaimer_en/DE000A3H2200.htm

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Investment recommendation: expected direction of the share price development of the financial instrument up to the given price target in the opinion of the analyst who covers this financial instrument.

-B-	Buy:	The price of the analysed financial instrument is expected to rise over the next 12 months.
-H-	Hold:	The price of the analysed financial instrument is expected to remain mostly flat over the next 12 months.
-S-	Sell:	The price of the analysed financial instrument is expected to fall over the next 12 months.
“-“	Rating suspended:	The available information currently does not permit an evaluation of the company.

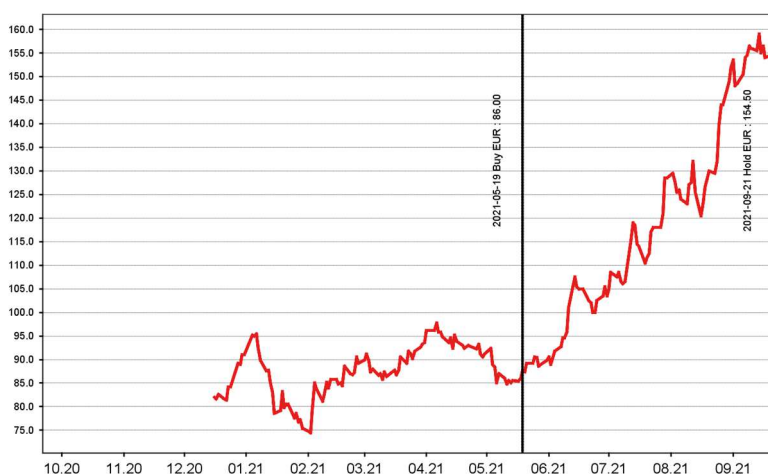
WARBURG RESEARCH GMBH – ANALYSED RESEARCH UNIVERSE BY RATING

Rating	Number of stocks	% of Universe
Buy	146	68
Hold	59	28
Sell	6	3
Rating suspended	3	1
Total	214	100

WARBURG RESEARCH GMBH – ANALYSED RESEARCH UNIVERSE BY RATING ...

... taking into account only those companies which were provided with major investment services in the last twelve months.

Rating	Number of stocks	% of Universe
Buy	45	79
Hold	10	18
Sell	0	0
Rating suspended	2	4
Total	57	100

PRICE AND RATING HISTORY NAGARRO AS OF 21.09.2021


Markings in the chart show rating changes by Warburg Research GmbH in the last 12 months. Every marking details the date and closing price on the day of the rating change.

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